

# INTERIM RESULTS One of the content of the content

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## **Forward-looking Statements**



Certain statements contained in this presentation may be viewed as "forward-looking statements" within the meaning of Section 27A of the U.S. Securities Act of 1933 (as amended) and Section 21E of the U.S. Securities Exchange Act of 1934 (as amended). Such forward-looking statements are subject to known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of the Company to be materially different from any future performance, financial condition or results of operations implied by such forward-looking statements. In addition, we do not intend to update these forward-looking statements. Further information regarding these risks, uncertainties and other factors is included in the Company's most recent Annual Report on Form 20-F filed with the U.S. Securities and Exchange Commission (the "SEC") and in the Company's other filings with the SEC.



# OVERALL RESULTS

FINANCIAL PERFORMANCE

# **Highlights**



- Deepened execution of the Strategy of Focus, Innovation & Cooperation to actively transform and overcome new challenges faced by the industry
  - Implemented mixed-ownership reform in depth bringing notable enhancement in growth quality & return
    - Innovative businesses registered robust growth & became the key revenue driver
  - To capture new opportunities & create new value by nurturing & consolidating China Unicom's 5G<sup>n</sup> unique edges
- Accelerate "Five New" establishment, striving for a new paradigm of high-quality development

# **Profit Continued to Grow Remarkably**



## Actively transform to overcome the short-term pain of industry (revenue decline)

## Focus, Innovation & Cooperation

#### **Control Cost & Raise Return**

(RMB Mil)	1H2018	1H2019	Change YoY
Service Revenue <sup>1</sup>	134,423	132,957	-1.1%
Industry Internet Revenue	11,703	16,718	42.9%
EBITDA <sup>2</sup>	45,673	49,507	8.4%
As % of Service Revenue	34.0%	37.2%	3.2pp
Net Profit <sup>3</sup>	5,912	6,877	16.3%
Basic EPS (RMB)	0.193	0.225	16.3%

Note: Unless otherwise stated in this presentation,

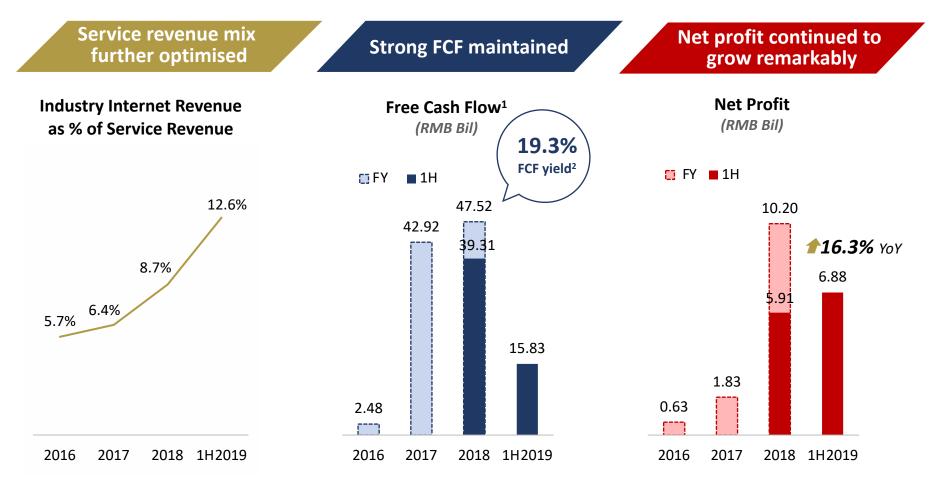
<sup>1.</sup> Service revenue = operating revenue – sales of telecommunications products.

<sup>2.</sup> EBITDA = profit for the period before finance costs, interest income, shares of net profit of associates, share of net profit of joint ventures, other income - net, income tax, depreciation & amortisation.

<sup>3.</sup> Net profit represented profit attributable to equity shareholders of the Company.

# **Sustained Enhancement in Growth Quality & Return**





#### Note:

- 1. Excluded the impact of the adoption of IFRS 16 on free cash flow in 1H2019, i.e. free cash flow = operating cash flow CAPEX capital element of lease rentals paid
- FCF yield = free cash flow / average market capitalisation of the Company

## **Actively Addressed New Challenges in Mobile Business**



Facing speed upgrade & tariff reduction, market saturation, keen market competition & diminishing 4G data bonus, the Company persisted in differentiated development & avoided simple price competition to maximise corporate value

1H2019

**■6.6%** YoY

**Mobile Service Revenue** 

19.32 mil

**Mobile Billing Subscribers** 

19.01 mil

**4G Subscribers** 

To drive mobile service revenue steady-to-rising in 2H2019 while expecting more rational & disciplined competition brought by the industry revenue decline in 1H2019

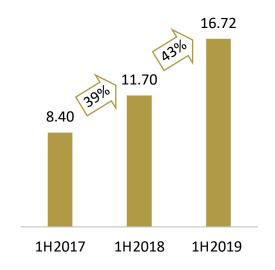
(Mobile service revenue in July 2019: 1.6% vs June 2019)

- Rigorous control of customer acquisition cost & ultra-low tariff plans
- Gradually leverage the in-depth coverage & wide coverage in rural area of the new LTE 900MHz network to explore new customers & revenue
- Strengthen Internet-oriented transformation & differentiated operations to raise efficiency
- Deepen cooperation with strategic investors (e.g. 2I2C, privilege enrichment, consumer credit, etc.) & advance integrated offerings
- Enhance customer value & retention with Big Data analytics
- The carryover effect of cancellation of mobile data roaming fee to subside

## **Strong Growth Momentum of Innovative Businesses**



# Industry Internet Revenue (RMB Bil)



- 2018/2019: Focus on capability development & scale
   2020: Leverage scale benefits to progressively expand margin
- Promoted the new integrated sales model ("cloud + smart networks + smart applications"), focusing on key application products in key industries
- Established innovative mechanism segregated from fundamental service, strengthened incremental return sharing mechanism, piloted core employee stock ownership scheme & profit sharing incentive for tech positions
- Strengthened innovative talent development with over 6k talents introduced to the special zone
- Deepened business cooperation with strategic investors & industry leaders, with a number of JVs established, creating powerful alliance & synergising edges

# **Mixed-ownership Reform Continued to Deliver**



## Notable enhancement in growth quality & return

#### **Create Powerful Alliance**

Deepen synergetic cooperation with strategic investors



Strengthen new energy for innovative development concurrently lifting fundamental business

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#### **Reform System & Mechanism**

Ongoing promotion of well-coordinated governance system & market-oriented incentive mechanism with effective checks-and-balances



Enhance
vibrancy & efficiency
to drive returns for
shareholders & employees

# **Ongoing Effort on System & Mechanism Reform**



## Lift vibrancy, promote growth & control cost

# Streamlining & Re-organisation 2.0

- Number of institutions at provincial & city branches
   11% & 25%
   respectively
- Raise staff productivity to reduce outsourcing
- 4,340 employees migrated to sub-divided units
- Better achieved "staff in & out", "post up & down" & "compensation up & down"

#### Market-oriented Incentive Mechanism

- Established remuneration system with differentiated compensation based on returns & efficiency
- Issued ≈810 mil restrictive shares of Unicom A Share Company to ≈8,000 key managerial staff & core talents
- Established long-term incentive & governance mechanism in China Unicom Smart Connection Technology & Yunlizhihui Technology

#### Sub-division Reform in All Production Units

- Shared incremental return with revenue & gross profit as KPIs
- Aligned responsibilities with authorities & rewards, and enhanced the top-down business support
- Strengthened exchange of reform experience & promoted frontline innovation
- Established 24k sub-divided units nationwide with 22k mini-CEOs

# **Expanded Mixed-ownership Reform to Subordinate Companies**



Vibrancy

**Efficiency** 

New Energy for Innovative Development

**Competitiveness** 



#### **Smart Steps Digital Technology**

(a Big Data service provider jointly developed with Telefonica)

**Introduced JD Digits as strategic investor** 



#### **Smart Connection Technology**

(China Unicom's IoV subsidiary)

Introduced 9 strategic investors, including the largest automobile OEMs in China such as FAW, Dongfeng, GAC, etc.



#### Yunnan Branch

**Expanded contract-out reform to the whole province** in 2019

- Delegated management of access network assets, network deployment & maintenance, overall business dealing to privately-owned operating companies, in compliance with the applicable laws & regulations
- Contracted out operation with profit target set
- >90% of the Company's employees migrated to the operating companies
- Stock ownership to key employees to better align staff & operating companies' interests

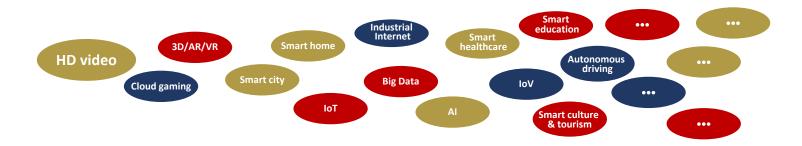
#### Initial reform results in 7 local networks of Yunnan branch

	2018
Investment drawn	RMB1.2 bil
Revenue growth	<b>1</b> 7.7%
Loss reduction in Yunnan branch	RMB250 mil

## China Unicom 5G<sup>n</sup> – New Opportunity, New Value



## Focused, precise, effective & paced investment to enhance value



#### **Consumer Market**

- Focus network deployment in Beijing-Tianjian-Hebei, Yangtze River Delta, Pearl River Delta & other major city clusters & all other provincial capital cities with scale & quality, elevating the 5G brand influence & competitiveness
- 2020 & onward: nationwide commercialisation with network architecture migrating toward SA (standalone)
- Focus on terminals showcasing 5G featured service & products to enhance value – 5G terminal + 5G speedup package + content/ privilege + consumer credit

#### **Vertical Market**

- Advance industry participation with open & win-win cooperation to explore new 5G applications for vertical markets & create new revenues
- 5G Application Innovation Alliance formed with over 500 members & 5G industry cooperation agreement signed with 180 key industry customers
- Established 5G Joint Innovation Lab with strategic partners to explore & showcase applications in 10 key industries with >40 5G industry applications launched

## Strive for 5G Network "Co-build Co-share"



## To enhance industry value

- Strive for network "co-build co-share" & synergy to speed up 5G deployment
- "Co-build co-share" could deliver material savings in CAPEX, tower usage fee, network maintenance expense & power charge
- Customer could experience seamless service upgrade in the regions of "cobuild co-share" without replacing SIM & mobile number for 5G service
- Resources sharing could allow customers to enjoy compelling experience & raise subscriber quality
- Will timely disclose once a cooperation agreement is reached



## China Unicom 5G<sup>n</sup> Unique Edges



#### Prosperity of 5G applications rooted on eco-system cooperation

Potential collaboration with 14 strategic investors & benefits from market-oriented system & mechanism reform, leveraging mixed-ownership reform



Well-established Internet-oriented mindset & operation (2I2C, marketing, network operation...)

#### Rich experience in open cooperation

- Established JVs & strategic business cooperation with strategic investors & vertical market leaders, among others
- Experienced in 4G network & fibre transmission sharing with China Telecom in selected areas

network & business, followed by the dual-band

(3.5GHz & 2.1GHz) synergy, assuring leading

experience & comprehensive coverage



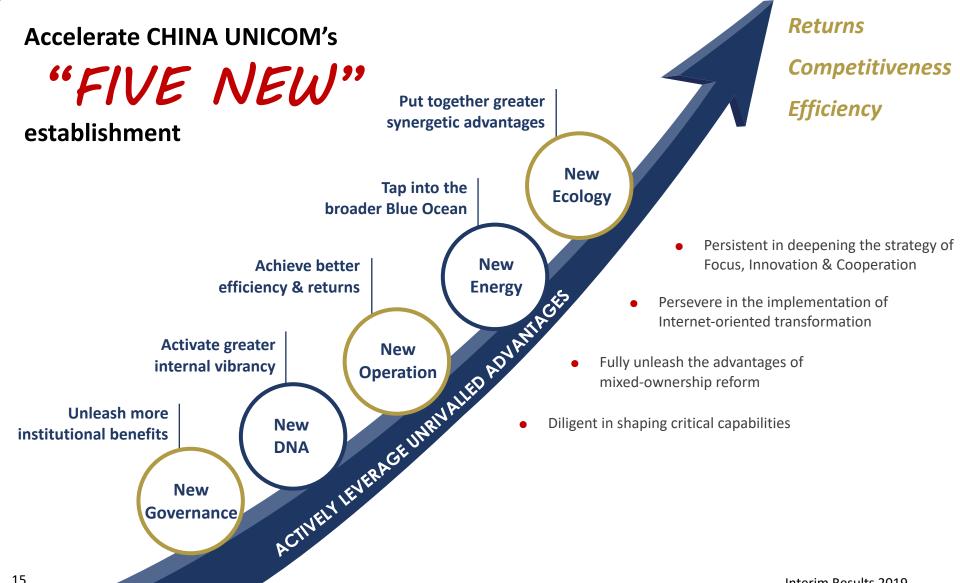
Fast growth of innovative businesses underpinning future 5G application development & roll-out

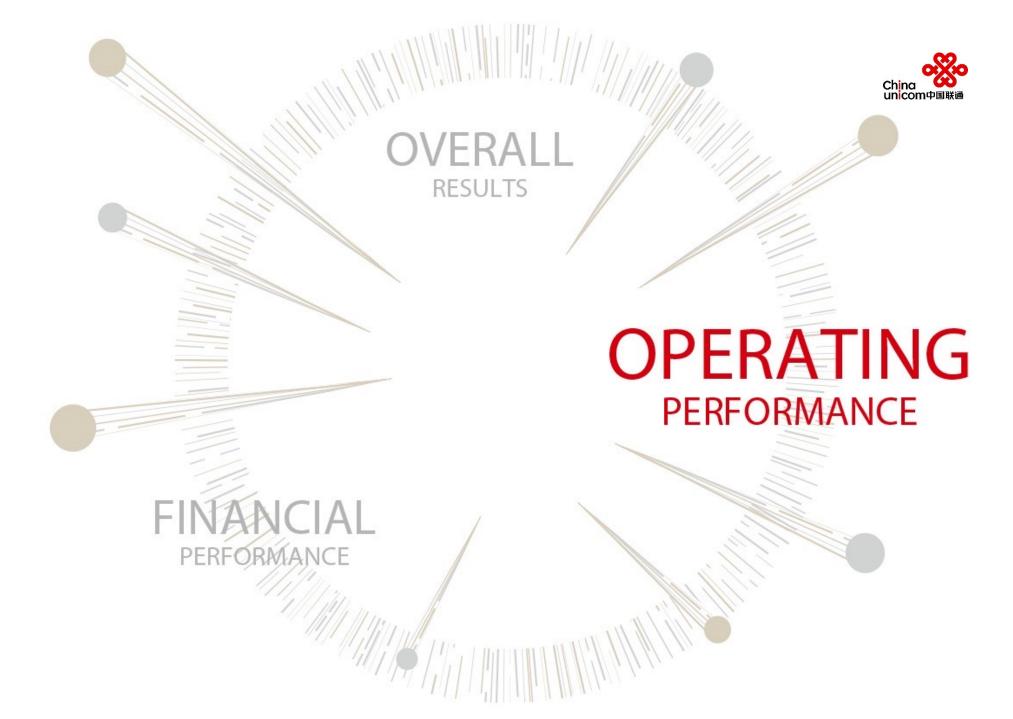
# Leverage the value chain advantages of 3.5GHz to drive coordinated development of terminals, Track record of highly-efficient & precise investment • Achieved industry lowest capex-to-sales ratio

with network quality in focused regions in par with the industry & attained the industry-leading profit growth in the past 3 years

## **Drive High-quality Sustainable Growth**







# **Revenue Breakdown**



(RMB Mil)	1H2018	1H2019	Change YoY
Mobile Service Revenue	84,278	78,691	-6.6%
Voice	18,530	15,403	-16.9%
Data Traffic	53,873	51,341	-4.7%
Others	11,875	11,947	0.6%
Fixed-line Service Revenue	49,117	53,134	8.2%
Voice	5,472	5,011	-8.4%
Broadband Access	21,525	20,646	-4.1%
Others <sup>1</sup>	22,120	27,477	24.2%
Other Service Revenue	1,028	1,132	10.1%
Sales of Telecommunications Products	14,682	11,997	-18.3%
Total	149,105	144,954	-2.8%

Note:

<sup>1.</sup> Mainly included revenue from IDC, IT services & leased line services & others.

# Strive to Drive Mobile Service Revenue Steady-to-Rising



#### **Mobile Service Revenue**

(RMB Bil)



3Q18 4Q18 1Q19 2Q19

- Step up promotion of new product "telecommunication capability + smart hardware + content & applications", shifting toward high quality growth
- Simplify & optimise product packages tilting towards high ARPU user acquisition
- Leverage customer segmentation & targeted marketing to provide customers with customised products, highlighting our differentiated advantages of membership privileges & consumer credit
- Leverage Big Data analytics to enhance customer value & retention
- To build a premium "5G+4G" network to support business development

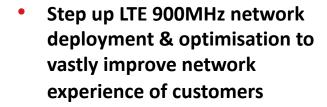
# **Prepare Ahead for Mobile Number Portability**



# Offer differentiated products & services to enhance user experience for better customer acquisition & retention

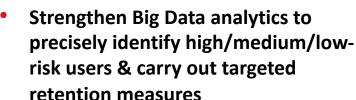
Deepen fixed-line & mobile integration:

Focused development in Northern China & flexible cooperation in Southern China



19

 Widen the scope of bundling: Multiple SIMs package, handset contract, pan smart hardware contract, consumer credit & etc.



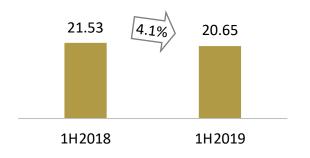


# **Actively Counter Exceptionally Intense Broadband Competition**

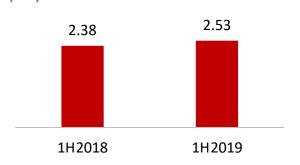


#### Highlighting quality, high-speed & smart home products advantages

# Fixed-line Broadband Access Revenue (RMB Bil)



# Fixed-line Broadband Sub Net Add (Mil)



- Promote Gbps-level high-quality broadband products in key cities in Northern China & provincial capitals in Southern China
- Further raise network utilisation, deeply push forward broadband cooperation in Southern China & accelerate the consolidation of small & medium-sized broadband operators
- Build new 2I2H & 2B2H broadband marketing model & roll out online marketing cooperation with iQiyi & Alibaba
- Advance the promotion of smart home products:
   WO Family "fixed-line", "smart surveillance",
   "video platform" & "home network deployment"
- Focus on the integrated development of "fixedline broadband + mobile number + smart hardware"

# **Government & Enterprise Business Achieved Scale Breakthrough**



Integrated business model of "cloud + smart networks + smart applications" promoted the mutual development of innovative business & fundamental business

#### Cloud

- Built a capability platform through cooperation with the eco-system
- Introduced cloud applications for enterprises
- Launched "Cloud Fibre Smart Enterprise" to drive cloud adoption by enterprise customers

RMB 1.1 bil

(167% YoY)

**Cloud Computing** Revenue

RMB 6.8 bil

(17% YoY)

**Leased Line Service Revenue** 

#### **Smart Networks**

- Government & Enterprise premium network (SDN) deployed in >220
- Cloud network connected to 46 cloud
- Smart

  Government & network (SDN) c cities

  Cloud network co merchant nodes

  Cloud-Network inte immediate access, f self-service • Cloud-Network integration: immediate access, flexible bandwidth,

## mart Applications

- Created industry Internet solutions & products
- Focused on key industries, e.g. public administration, education, healthcare, ecological environment, transportation, culture & tourism, industrial Internet, etc.
- Developed information security service products
- Launched "5G Lighthouse Initiative" to collaborate with industry leading customers

<sub>RMB</sub>46.2ы

(14% YoY)

**Government & Enterprise Customer Revenue** 

# Kick Off the Comprehensive Internet-oriented Transformation 2.0



Create new experience & value for customers

Continuously improve operational efficiency

# Frontline Operation

#### **Internet-oriented Product**

 Develop "ice-cream package", "data king plan", 2I2C & integrated products, launching customised products for subdivided markets

#### **Internet-oriented Marketing**

 Leverage Big Data analytics to strengthen customer retention & targeted marketing

#### **Internet-oriented Channel**

 Step up the cooperation with Internet & cross-industry light touchpoints to enhance online business development capability

#### **Internet-oriented Platform & Ecology**

# Support & Empowerment

#### **Internet-oriented Network**

Expedite the construction of smart network featuring cloud-network integration & promote smart maintenance, e.g. automatic configuration, automatic inspection & self-recovery

#### Internet-oriented IT

 Advance the proprietary research & application of new technologies including AI & Big Data and strengthen the IT talent pipeline

#### **Internet-oriented Management**

 Continue "streamlining & reorganisation" to promote a flat & centralised organisational structure; to optimise the business & management processes

# **Deepened Cooperation with Strategic Investors (1)**



# Leverage partners' strengths to boost new energy for innovative development

#### **Touchpoint**

- Further expanded Internet touchpoints & privilege cooperation with Tencent, Alibaba, Baidu, JD.com & Didi, etc.
- Made use of e-vouchers to launch cross-sector cooperation with Alibaba, JD.com & Suning.com
- As of June 2019, 2I2C subs reached nearly 100 mil

#### **Content Aggregation**

- Deeply cooperated with Baidu's iQiyi on IPTV content & with Tencent Video, etc. on mobile video
- Cooperated with Baidu to launch "Baidu Yun Sheng Card", rapidly transforming online products

#### **Payment & Finance**

- WO Wallet forged online cooperation with ecommerce platforms of JD.com, Alibaba & Suning, etc
- Jointly promoted credit instalment services with Ant Financial
- Jointly launched financial anti-fraud products with Tencent
- Cooperated with JD.com to jointly launch credit score products

#### **Smart Home**

 Fundamental telecommunication capabilities deeply integrated with the smart hardware & content applications of Internet companies such as Baidu, Alibaba & Tencent, creating new & competitive products

# **Deepened Cooperation with Strategic Investors (2)**



#### **Cloud Computing**

 Continued to co-operate with Alibaba & Tencent on public cloud & hybrid cloud, while propelling further cooperation through "Cloud Fibre Smart Enterprise". Generated revenue of ≈RMB 500 mil since cooperation

#### **IoT**

- The launch of secure SIM card products in cooperation with Alibaba & Tencent formed the basis to develop product like smart door lock & smart watch
- Connectivity management platform linked with the operation platform of JD.com

#### **Big Data**

- Established a JV (Yunjing Wenlv) with Tencent to develop smart culture & tourism products
- JD Digits completed the strategic investment in China Unicom's JV (Smart Steps) and kicked off business cooperation in digital science, logistics, real estate & trading platform
- Cooperated with Didi on traffic analytics reporting

#### **Industry Internet, AI & Telecommunications**

- Established a JV (Yunlizhihui) with Alibaba & achieved rapid development in intelligent product R&D (brain of city, environmental protection, smart public administration, smart perception hotline, etc.)
- Baidu's Al-based customer services application upgraded to enhance customer perception & operating efficiency
- Maintained extensive cooperation in fundamental telecom services with strategic investors, e.g. China Life, Alibaba, Tencent, Baidu & JD.com

## **5G Commercial Service Poised to Roll Out**



Enhanced
Mobile Broadband
(eMBB)

Massive Machine Type
Communication
(mMTC)

Ultra-Reliable-Low-Latency Communication (URLLC)

- 5G commercial service poised to officially roll out in key cities in September, with regard to the supply of terminals
- eMBB is the key service at the initial stage, showcasing the high-speed edge, while simultaneously enhancing other service scenario
- Create 5G capability aggregation & open platform; introduce featured services including VR/AR, HD video, cloud games
- Actively expand 5G industry applications



"China Unicom 5G
Application Innovation
Alliance" was established



China Unicom & CCTV successfully achieved the first 5G network VR realtime production transmission test



China Unicom & Zhenhua Port Machinery Company (ZPMC) set up the world's first 5G+ smart port at Qingdao



China Unicom & BMW Group signed "BMW Connected Car Next Generation Mobile Communication Business Cooperation Agreement"

# Accelerate Development of 5G New Applications & New Revenues



# Focus on innovating 5G applications to create test beds of new blue ocean & incubate unicorns

- Focusing on key industries e.g. new media, industrial Internet, transportation, education, medical care & cultural tourism, in collaboration with industry-leading customers, to create typical 5G showcase applications
- Accelerating industry products incubation "smart connection + data traffic" products, "integration + operation" products, "open platform + application" products
- Promoting industry eco-system with solid development of "China Unicom 5G Application Innovation Alliance"
- Incorporating 5G+ABC elements into industry solutions to create competitive advantages

In 2019,  $\bf 30$  showcasing projects,  $\bf 20$  innovative applications,

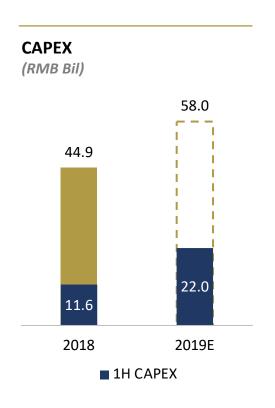
15 open laboratories & 5 5G application standards will be created,

with more than 600 alliance members

## **Precise Investment with Focus & Cooperation**



# Prioritise investment to satisfy "5G+4G" premium network & innovative business, etc., facilitating effective & sustainable business growth



- Network quality & customers' perception on the rise in focused regions
  - NPS for mobile & broadband up by 7.7 & 7.1 points respectively from last year
  - Industry-leading 4G downlink & uplink average speed
  - Industry-best network latency performance
- 5G: Precise & efficient demand-driven investment to increase value
  - Strive for 5G network "co-build co-share"
  - Future deployment on focused, precise & dynamic basis with regard to technology advancement, market & business demand, etc., keeping in pace with the industry deployment
  - 2019E: 40-50 cities & >40k 5G BTS; demand-driven investment for 2B market with sound business models
- Control of investment projects of no production urgency or of relatively lower return

#### **2H2019 Priorities**



# Devote to "Five New" establishment & high-quality development

- To uphold cooperation & actively deploy 5G
- To effectively penetrate in sub-divided markets assuring steady development of fundamental business





- To create innovative capabilities & strengthen innovative business
- To regulate business practices & maintain healthy ecology
- To persist in building a comprehensive & customer-first servicing system
- To strengthen network & IT support capabilities
- To fully unleash the system & mechanism advantages of reforms





# **Key Financial Information**



(RMB Mil)	1H2018	1H2019	Change YoY
Operating Revenue	149,105	144,954	-2.8%
Operating Expenses	(142,078)	(137,238)	-3.4%
Operating Profit	7,027	7,716	9.8%
Finance Costs	(1,122)	(1,180)	5.2%
Interest Income	908	645	-28.9%
Share of Net Profit of Associates <sup>1</sup>	554	689	24.4%
Share of Net Profit of Joint Ventures <sup>2</sup>	291	326	12.3%
Other Income – Net	161	543	236.5%
Income Tax	(1,870)	(1,849)	-1.2%
Net Profit	5,912	6,877	16.3%

#### Note:

1. Share of net profit of associates mainly included share of net profit of China Tower.

2. Share of net profit of joint ventures mainly included share of net profit of Merchants Union Consumer Finance.

## **Effective Cost Control**



(RMB Mil)	1H2018	1H2019	Change YoY	
Operating Expenses	(142,078)	(137,238)	-3.4%	
Interconnection Charges	(6,685)	(5,779)	-13.6%	Mainly due to decline in interconnection traffic
Depreciation & Amortisation	(38,646)	(41,791)	8.1%	<ul> <li>Mainly due to the impact of the adoption of IFRS 16 (see slide 33)</li> </ul>
Network, Operation & Support	(27,744)	(20,800)	-25.0%	<ul> <li>Mainly due to the impact of the adoption of IFRS 16 (see slide 33)</li> </ul>
Employee Benefit	(24,410)	(25,192)	3.2%	
Costs of Telecommunications Products Sold	(14,696)	(12,391)	-15.7%	Mainly due to lower sales of telecommunications products
- Handset Subsidy <sup>1</sup>	(380)	(615)	61.9%	<ul> <li>Appropriately increased handset subsidy to cope with market competition</li> </ul>
Selling & Marketing	(16,485)	(17,458)	5.9%	<ul> <li>Appropriately stepped up marketing initiatives for innovative businesses</li> </ul>
G&A & Others	(13,412)	(13,826)	3.1%	<ul> <li>Mainly due to increasing service costs associated with the rapid growth of ICT business &amp; more technical support spending for innovative businesses</li> </ul>

#### Note

<sup>1.</sup> Costs of telecommunications products sold in 1H2019 was RMB12,391 mil, down by 15.7% YoY. Sales of telecommunications products was RMB11,997 mil, down by 18.3% YoY. Loss on telecommunications products sales was RMB394 mil, among which RMB615 mil was handset subsidy.

# **Key Financial Data Impacted by IFRS 16**



The Company has adopted IFRS/HKFRS 16, "Leases" since 1 January 2019. Subject to practical expedients allowed by the standard, the Company recognised a lease liability and a corresponding "right-of-use" asset for all applicable leases, and recognised interest expense accrued on the outstanding balance of the lease liability and depreciation of the "right-of-use" assets. The Company has elected to use the modified retrospective approach for the adoption of the standard, i.e. it will not restate the comparative figures for years/periods prior to its initial application, and will recognise the cumulative effect of initial application as adjustments to the opening balances of total assets, total liabilities and retained earnings in the current period.

(RMB Mil)	1H2018	1H2019 (comparable basis¹)	Change YoY	
Depreciation & Amortisation	(38,646)	(36,608)	-5.3%	<ul> <li>Mainly benefited from good control of CAPEX in recent years</li> </ul>
Network, Operation & Support	(27,744)	(26,400)	-4.8%	<ul> <li>Mainly benefited from the effective control of maintenance costs &amp; lower utility charges</li> </ul>
- Tower Usage Fee	(7,923)	(8,800)	11.1%	<ul> <li>Mainly due to the increased tower usage brought by newly added 4G and 5G base stations</li> </ul>
Finance Costs	(1,122)	(492)	-56.1%	<ul> <li>Mainly due to the lower average interest- bearing debts during the period backed by healthy FCF</li> </ul>
EBITDA	45,673	43,844	-4.0%	Mainly due to service revenue decline
Free Cash Flow	39,314	15,826	-59.7%	<ul> <li>Mainly due to the change in working capital &amp; higher CAPEX</li> </ul>
Liabilities-to-Assets Ratio	43.8%	40.3%	-3.5pp	Mainly due to the decrease in liabilities

Note

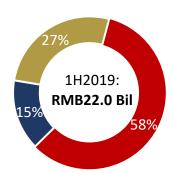
<sup>1.</sup> Excluded the impact of the adoption of IFRS 16 in 1H2019. Comparable data are for illustration purpose only and investors are cautioned not to rely on the above data.

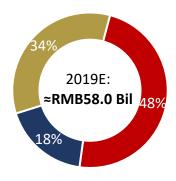
## **Network Edges Further Strengthened**



#### Network capability & customer perception enhanced collectively

#### **CAPEX Structure**





- Mobile network
- Fixed-line broadband & data
- Infrastructure, transmission & others

- Network competitiveness sharpened with customer reputation enhanced
  - 4G BTS<sup>1</sup> reached 1.35 mil, including a net addition of 180k LTE 900MHz BTS, significantly improving the depth of coverage & wide coverage in rural area
- 200k NB-IoT BTS under operation, laying a foundation for IoT network upgrade
- VoLTE ready nationwide
- 17k 5G BTS deployed in 40 cities nationwide & friendly users trial kicked off; preparing for an accelerated 5G commercialisation in 2H2019
- Expedited intelligent network upgrade by advancing SDN, NFV & network cloudification deployment

#### Note:

1. Included both outdoor macro sites and indoor DASs

# Strengthened Financial Position to Support New Value Creation in Future

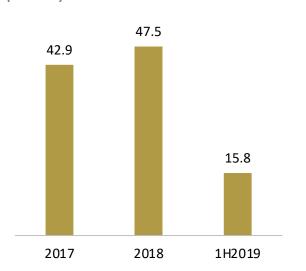


Robust free cash flow
+
Strengthened financial position

Huge room for debt financing
+
To capture 5G new opportunity to
create new value in future

Free Cash Flow<sup>1</sup>

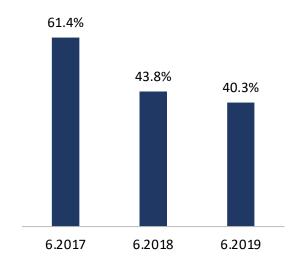
(RMB Bil)



Note:

1. 1H2019/6.2019 data excluded the impact of the adoption of IFRS 16

#### Liabilities-to-Assets Ratio<sup>1</sup>



# To Elevate Shareholder Value through Quality & Efficiency Enhancement



Deepen sub-division reform in all production units & optimise mechanism for sharing of incremental returns.

return
benchmarking &
asset management
of total life cycle /

Reform total cost management; strengthen process analysis & control

Enhance
budgeting, appraisal &
compensation systems
with emphasis on value
creation

Continue to strengthen internal control & audit to ensure secure & regulated operations







# Thank You!





# Appendix I: Extracts from Unaudited Condensed Consolidated Interim Statement of Financial Position as at 30 Jun 2019



2018.12.31	2019.6.30
75,909	81,276
464,411	483,851
540,320	565,127
214,910	211,166
11,124	37,274
226,034	248,440
314,286	316,687
	75,909 464,411 540,320 214,910 11,124 226,034

# **Appendix II: Key Operating Metrics**



		Unit	1H2018	1H2019
	Billing Subscribers	Mil	302.018	324.353
	Billing Subscriber ARPU	RMB	47.9	40.8
Mobile Business	Handset User MOU	Mins	233.9	193.9
	Total Handset Data Traffic	Bil MB	9,038.7	14,602.7
	Handset User DOU	GB	5.1	7.4
Incl.: 4G	Subscribers	Mil	203.109	238.939
	ARPU	RMB	56.6	45.9
	DOU	GB	7.6	10.3
Fixed-line Broadband	Subscribers	Mil	78.916	83.413
Business	Access ARPU	RMB	46.1	41.8
Fixed-line Local Access	Subscribers	Mil	57.873	54.319
Business	ARPU	RMB	14.9	13.1

# **Appendix III: Industry Internet Revenue Breakdown**



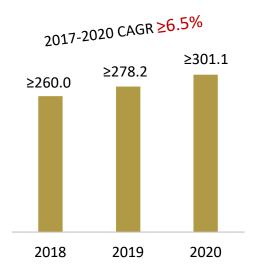
(RMB Bil)	1H2018	1H2019	Change YoY
IDC	6.95	8.24	18.7%
IT Services	3.14	5.45	73.7%
Internet of Things	0.98	1.40	43.3%
Cloud Computing	0.41	1.10	166.8%
Big Data	0.23	0.53	128.2%
Total	11.70	16.72	42.9%

# Appendix IV: Key Unlocking Conditions under Unicom A Share Company's Employee Share Incentive Scheme<sup>1</sup>



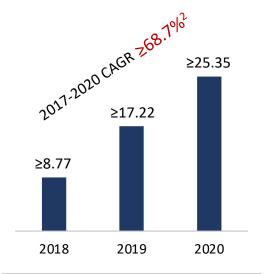
# Service Revenue Target - Unicom A Share Company

(RMB Bil)



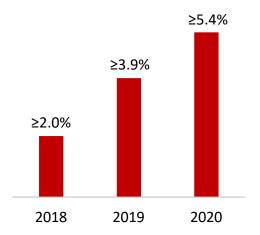
Service revenue growth in 2018-2020 vs 2017 basis shall not be less than the average of industry peers respectively

# Pre-Tax Profit Target - Unicom A Share Company (RMB Bil)



Pre-tax profit growth in 2018-2020 vs 2017 basis shall not be less than 75th percentile of industry peers respectively

# **ROE Target - Unicom A Share Company**



#### Note:

- 1. For the details of Unicom A Share Company's employee share incentive scheme, please refer to the related Unicom A Share Company's public announcements filed with The Shanghai Stock Exchange on 11 February 2018.
- 2. Pre-tax profit of Unicom A Share Company in 2017 of RMB5.3 bil excluded net loss on asset disposal related to fibre network upgrade.



